



UK Health
Security
Agency

Our strategy 2026 - 2029

Information pack for
stakeholders



We must adapt to a complex, changing context



Health threats are becoming more complex and frequent



Climate change, global instability, antimicrobial resistance, declining vaccination rates and the ever-present risk of another pandemic are all increasing the demands on us



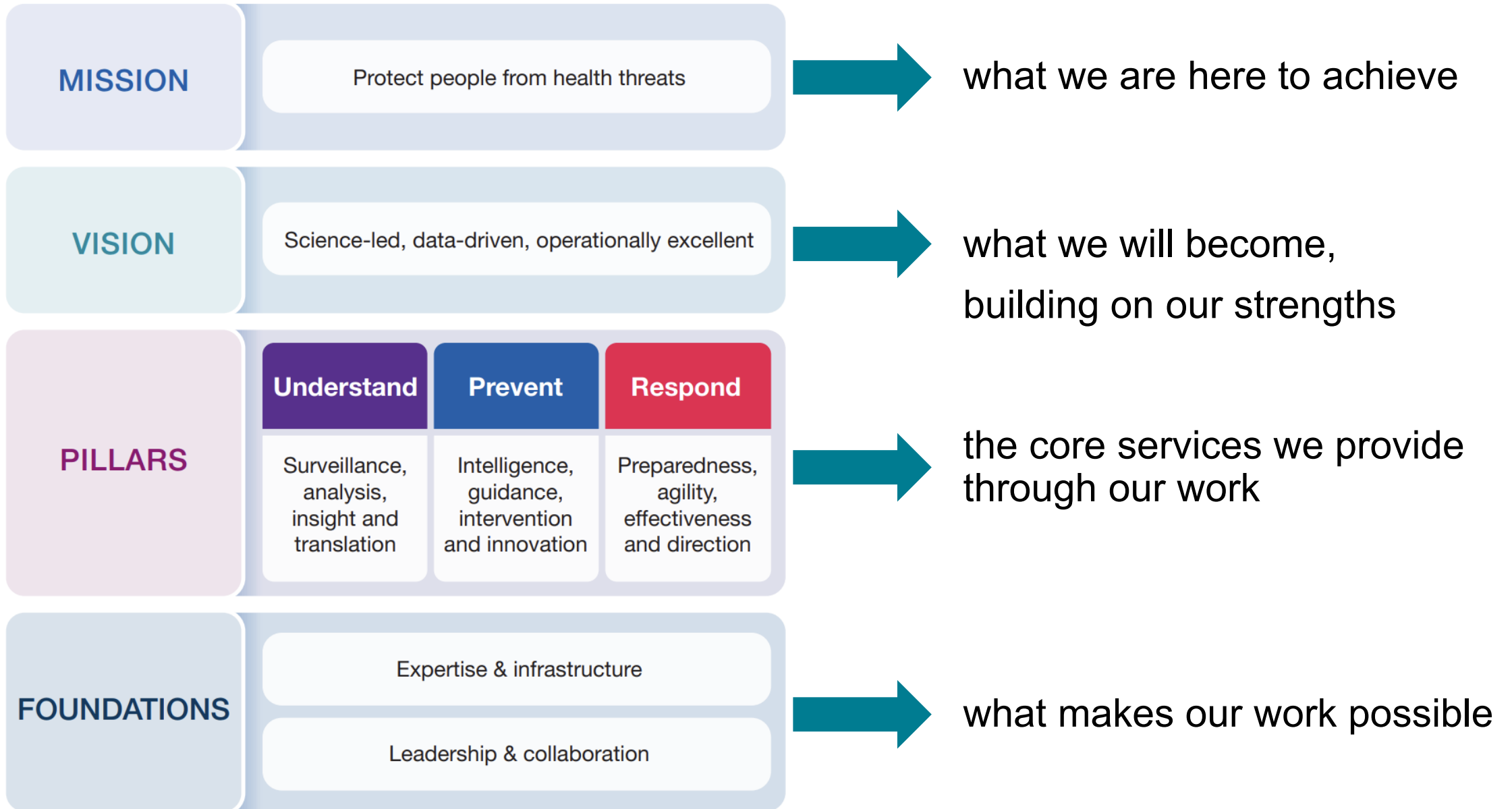
Technological and scientific advances present challenges as well as opportunities



Misinformation is eroding public trust

We cannot stand still. This strategy sets out our ambition in the face of these challenges.

Our strategic framework: how it all fits together

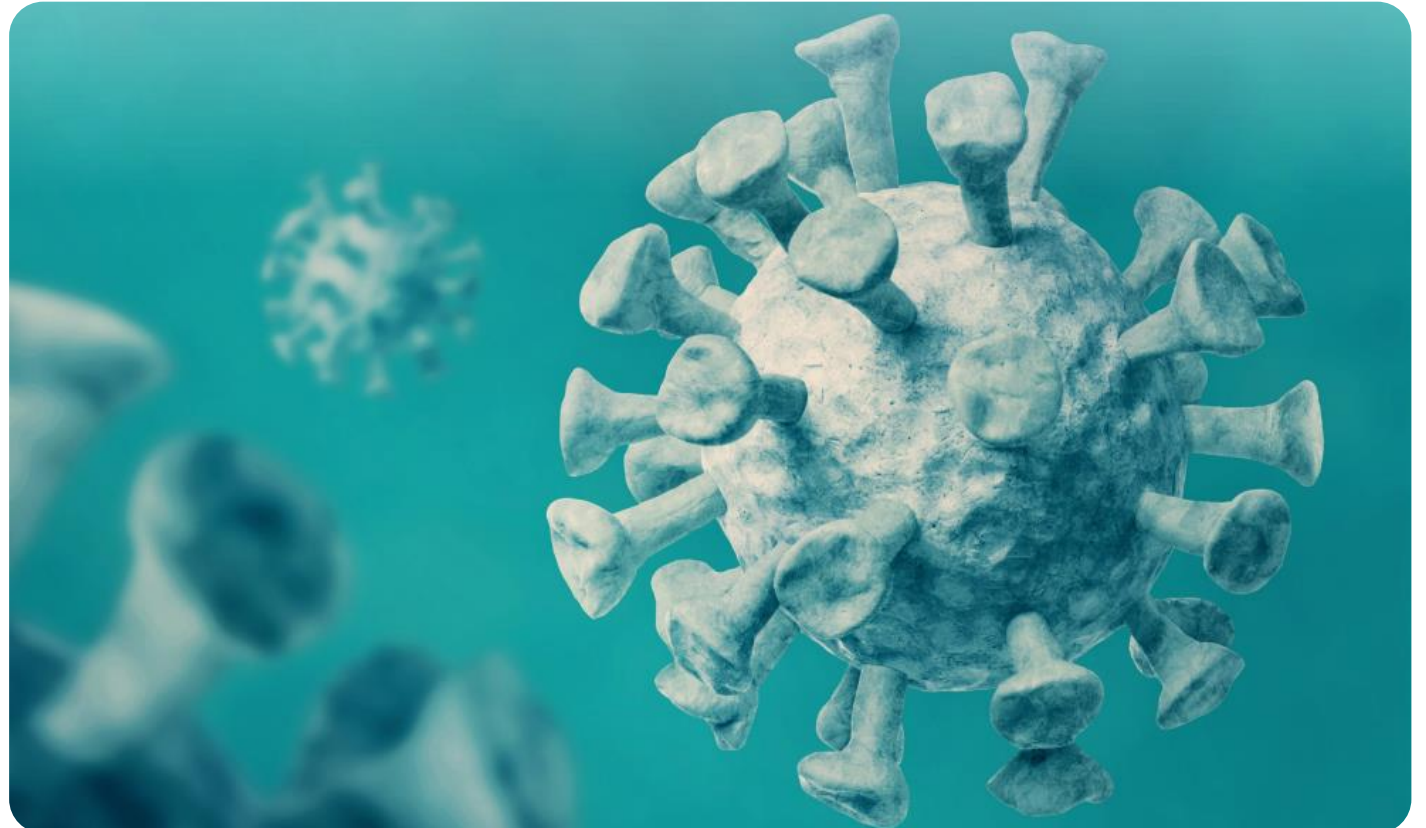


Our mission: what we are here to achieve

- We exist to **protect the health of the UK population**. We prevent and reduce the harm caused by infectious diseases and a range of environmental, chemical, radiation and nuclear hazards
- Our purpose is to **help people across the UK live safer, healthier lives**, and to encourage a more equitable and prosperous society
- We provide scientific, public health and operational leadership, working with local, regional, national and global partners to **protect the public's health and build the nation's health security capability**

MISSION

Protect people from health threats



Our vision: what we want to become

UKHSA has many strengths and has achieved a great deal. But the world is changing and we must build on our track record to make sure we are **fit to meet the challenges of the future**.

- **Science-led:** UKHSA will be known as a **science-led agency**, where rigorous evidence, curiosity and quality guide every decision.
- **Data-driven:** UKHSA will be the **UK government lead for data on health threats** and subsequent expert analysis and insight, enabling quicker action and stronger accountability.
- **Operationally excellent:** UKHSA will have a strong **reputation for delivering consistently high standards**, for being reliable in a crisis and effective every day.

VISION

Science-led, data-driven, operationally excellent



Where we'll be in 2029: our pillars

Understand

UKHSA will be the nation's trusted authority for fast and reliable intelligence on health threats, providing insight to others that guides action and prevents harm.

Prevent

UKHSA will move the focus of the health protection system towards prevention, reducing the severity and frequency of cases, incidents and outbreaks through better foresight, insight and preventative action, with an emphasis on improving the effectiveness of the UK's vaccination programmes.

Respond

UKHSA will be a key trusted national leader in responding to health threats. We will deliver consistent and coordinated responses, learn from every incident and be ready to respond as needed, from local outbreaks through to global pandemics.

Where we'll be in 2029: our foundations

Expertise & infrastructure

UKHSA will have a future-ready workforce, supported by reliable and secure infrastructure and systems that allow us to have positive impact and provide value-for-money.

Leadership & collaboration

UKHSA will build on its position as a trusted leader protecting the nation's health, strengthening systems and building effective, reciprocal partnerships at local, regional, national and global levels.

Working with our partners to deliver the Strategy

The Strategy commits to deepening and strengthening our partnerships with diverse stakeholders and communities to better protect people from health threats.

We look forward to continuing to work with our partners to deliver it. Please reach out to externalaffairs@ukhsa.gov.uk if you have any questions or would like to discuss.

[Read the full strategy on gov.uk](#)