



Office for Health  
Improvement  
& Disparities

The London Public Health Forum presents:

## The role of the NHS in prevention, equity and population health management

Wednesday 5 July 2023

0930 – 1100, incorporating FPH members meeting,  
via MS Teams

### Forum Information Pack

Please use **#LondonPHForum** to live Tweet the event

Event enquiries to [OHIDLondonWorkforce@dhsc.gov.uk](mailto:OHIDLondonWorkforce@dhsc.gov.uk)

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## House Keeping



Please stay on mute unless you are speaking.



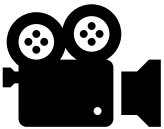
Please turn your camera on if possible.



Questions will be invited at appropriate points. Please engage by adding to the chat or raising your virtual hand.



Please keep content relevant and timely to agenda item in the chat.



This webinar will be recorded and slides will be shared after this event.



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# Objectives

This London Public Health Forum brings together public health leaders, practitioners and their teams from across London to:

- Introduce the new NHSE London Regional Director and outline their priorities for the coming year
- Explore how public health can enhance the role of the NHS in prevention and equity within current system pressures and how the relationship can be strengthened
- Provide tangible examples of upstream and downstream prevention and how tackling inequalities and anti-racism is being implemented in the NHS
- Identify opportunities for further action and collaboration to improve population health and reduce health inequalities

# Programme

## Agenda

### **9:30 Welcome and introductions**

Julie Billett, Deputy Regional Director, London  
Office for Health Improvement and Disparities (OHID)

### **9.35 Keynote address**

Caroline Clarke, NHS England Regional Director for London

### **9.55 Panel discussion**

Facilitated by Julie Billett

- Dr Jonty Heaversedge, Joint Medical Director, South East London Integrated Care System
- Marie Gabriel, North East London Integrated Care System, member of London Health Board, Chair of London People Board
- Sarah Blow, Integrated Care System Chief Executive Officer, NHS Southwest London
- Will Huxter, Director, Primary Care and Public Health Commissioning, NHSE London Region

### **10.15 Q&A with audience**

### **10.25 Session close**

Julie Billett

### **10.30 Faculty of Public Health Members Meeting (London Region)**

#### **Agenda to follow**

Catherine Mbema

Director of Public Health Lewisham & FPH London Board Rep

### **11.00 End**

## Speaker's Biographies



**Chair – Julie Billett, Deputy Regional Director, London.  
Office for Health Improvement and Disparities (OHID)**

Julie Billett is Deputy Regional Director of Public Health for London, in the Office for Health Improvement and Disparities (OHID). In this role, Julie leads across a range of areas and functions for OHID London, including health improvement, workforce development and systems collaboration and support. Julie is a public health consultant by background, and has worked in a variety of roles across the public health system throughout her career, including in the NHS, local government, academia and central government



**Keynote speaker - Caroline Clarke**  
**NHS England Regional Director for London**

Caroline leads the NHS England London Region, overseeing its broad transformation agenda and working closely with colleagues across the health and care system in the capital.

Caroline Clarke has been Group Chief Executive at the Royal Free London NHS Foundation Trust (RFL) since 2019. During her tenure, Caroline steered the RFL through the COVID-19 pandemic during which time the trust played a key role in the national response – treating some of the first patients in the UK in its renowned specialist infectious diseases service; pioneering world-leading research projects and establishing one of the NHS' first vaccination centres.

Caroline's RFL stewardship also saw the opening of the £60 million Pears Building at the Royal Free Hospital – home to the Institute of Immunity and Transplantation – a ground-breaking collaboration between the RFL, UCL and the Royal Free Charity. The research facility enables scientists to work more closely with clinicians to develop treatments and cures for some of the most devastating diseases of the immune system.

Prior to this, Caroline held senior positions including as Finance Director at multiple NHS Trusts and as Associate Partner in KPMG's health strategy team.



**Panel member - Dr Jonty Heaversedge**  
**Joint Medical Director, South East London Integrated Care System**

Jonty is a practicing GP whose ongoing work on the frontline of primary care allows him to retain perspective on both the challenges facing healthcare providers and the needs of patients. He has had a career that spans education and the media and has worked as a system leader in south east London for over fifteen years, most recently as Chair of the Clinical Commissioning Group (CCG) with responsibility for planning and paying for the health services of c2M local population.

Currently he is the Joint Medical Director and Chief Clinical Informatics Officer for [NHS South East London Integrated Care Board](#) – the purchaser-provider partnership body that has taken over responsibility for the health and care of residents in south east London. In 2017 Jonty was appointed Medical Director for Primary Care and Digital Transformation in London – overseeing the development of the [general practice strategy](#) for the capital city, and in 2019 he joined [Imperial College Health Partners](#) as Executive Clinical Director – a role that enables him to pursue his passion for digital innovation, data driven population health improvement, and public involvement in the work of the NHS.

As well as his medical degree Jonty is a member of the Royal College of General Practitioners with an intercalated BSc in Psychology, MSc in Mental Health Studies, MSc in Health Care Commissioning, and PGDip in Digital Health Leadership. He is also an executive coach, author and media doctor.

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## **Dr Jonty Heaversedge continued...**

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**Panel member - Marie Gabriel CBE (She/Her)  
Chair, North East London Integrated Care System, member of London Health Board, Chair of London People Board**

With over 20 years of NHS Board experience, Marie is currently the Chair of the NHS North East London ICS, Chair of the NHS Race and Health Observatory and an Associate NED for the UK Health Security Agency. She is also a Commissioner on the IPPR Commission on Health and Prosperity.

Prior to this, Marie chaired mental health and commissioning organisations with budgets up to £3bn. Her first NED role was as Vice Chair of an acute Trust.

Regionally, Marie is Co-Chair of the London People Board and a member of the Greater London Authority's London Health Board.

Internationally, she has worked with the Institute of Healthcare Improvement to deliver workshops on the Board's role in quality improvement.

Marie's background is in local government and the voluntary sector, with particular experience in social justice, regeneration and equity.

Marie's contribution to the NHS was recognised through the award of her CBE and her contribution to her local community, where she is still trustee of 2 Charities, was recognised by the award of Freedom of the Borough.



**Panel member - Sarah Blow**  
**Integrated Care System Chief Executive Officer, NHS Southwest London**

Sarah has over 30 years of experience in the NHS. She is an experienced Chief Executive and has led programmes across partnerships while working widely across systems to improve services and deliver sustainability. Sarah has held operational and strategic roles with Local Authorities, providers and the Department of Health, and recognises the importance of a strong collaborative approach.

Sarah was appointed accountable officer for the South West London Alliance of Clinical Commissioning Groups (CCGs) In February 2017: Merton, Kingston, Richmond, Sutton and Wandsworth. At this time, she also took on responsibility for the South West London Sustainability Transformation Partnership, now the South West London Integrated Care Partnership.

Sarah is responsible for leading the partnership through the changing NHS landscape as well as being accountable for balancing financial budgets, achieving performance targets, commissioning and overseeing governance and quality, as well as ways of working and communications.

Prior to her role in South West London, Sarah led Bexley CCG, as Chief Officer, through authorisation and significant financial challenge to be a successful organisation with a strong collaborative approach. Sarah has held numerous senior management roles in the NHS; leading programmes across South East London STP and London, transformation and redesign in East Sussex and working widely across systems to improve services and deliver sustainability including joint posts with East Sussex County Council. Sarah has previously worked in operational roles and strategic roles within providers and the Department of Health.

Sarah holds an MBA, PG Dip in Healthcare Systems Management and a BA (Hons) History and Humanities and is based in Wimbledon. She lives in Sutton with her family and has two grown up sons.



**Panel member - Will Huxter**  
**Director, Primary Care and Public Health Commissioning, NHSE London Region**

Will Huxter is Director of Primary Care and Public Health Commissioning at NHS England (London Region). His portfolio includes commissioning of vaccination and screening services for London, line management of a team of public health consultants, and working with the London ICBs on the transformation of primary care. Will is a champion of prevention and tackling inequalities as core priorities across all aspects of primary care and public health commissioning.

Prior to taking up his current post at NHSE in 2021, Will was Director of Strategy at North Central London ICS, with lead responsibility for a portfolio of strategic change. From 2013 to 2017 Will was Regional Director of Specialised Commissioning in London; and before that he worked in a range of NHS commissioning and provider roles, including HIV and sexual health services. Will also has experience working for a local authority and in the voluntary sector.

Will is a strong believer in partnership and whole system working and is committed to working with public health colleagues across all agencies to secure the best possible outcomes for the people of London.

## Further Reading and Resources

[NHS Long Term Plan » Online version of the NHS Long Term Plan](#) This plan looks ahead to the Health Service's 80<sup>th</sup> birthday. Chapter 2 details the role of the NHS on prevention and reducing health inequalities.

[Delivering a quality public health function in integrated care boards.](#) This is a checklist provided by the NHS National Public Health team to support ICBs in providing a quality public health function across the ICS. It is endorsed by NHS England, the Association of Directors of Public Health, the Local Government Association and the Faculty of Public Health and draws on national and international guidance on what a high-quality public health function looks like.

[Integrated care system: how will they work under the Health and Care Act?](#) Listed here is The Kings Fund key planning and partnership bodies from July 2022 for integrated care systems. The diagram uses the framework of system, place and neighbourhood to explain how organisations will contribute to system working at these different levels.

[Integrated care systems explained | The King's Fund \(kingsfund.org.uk\)](#) This publication answers various questions around integrated care systems from why the system is needed to how we will know if they are working.

[How does the NHS in England work and how is it changing? - YouTube](#) Link to an animation to discover the key organisations that make up the NHS and how they can collaborate with partners in the health and care system to deliver joined-up care.

[Next steps for integrating primary care: Fuller stocktake report.](#) This is the final report of the stocktake undertaken by Dr Claire Fuller, Chief Executive-designate Surrey Heartlands Integrated Care System and GP on integrated primary care, looking at what is working well, why it's working well and how we can accelerate the implementation of integrated primary care (incorporating the current 4 pillars of general practice, community pharmacy, dentistry and optometry) across systems.

[The Hewitt Review: an independent review of integrated care systems.](#) The review set out to consider the oversight and governance of integrated care systems (ICSs). Each ICS has an integrated care board (ICB), a statutory organisation responsible for developing a plan for meeting the health needs of the population, managing the NHS budget and arranging for the provision of health services in the ICS area. ICBs include representatives from local authorities, primary care and NHS trusts and foundation trusts.

[The contribution of the health and care system to improving health.](#) The Heath Foundation explores the wider contribution that health care services can make to improving health through an increased focus on prevention, health inequalities and tackling the social determinants of health.