



25th July 2023

Dear colleague,

UK Health Security Agency's Three-Year Strategic Plan

UK Health Security Agency (UKHSA) prepares for, prevents and responds to infectious diseases, and environmental, radiological and chemical hazards, to keep all our communities safe, save lives and protect livelihoods.

I am delighted to inform you that today we have [published our Three-Year Strategic Plan](#). This sets out our mission and vision as an agency and a number of areas where we intend to have a positive impact over the 2023/24 – 2025/26 period.

You will be very aware that threats to the security of our health are on the rise, both within the UK and across the globe. The way our world is changing in multiple, compound ways is amplifying the health challenges we are likely to face. These include new and emerging infectious diseases, the public health risks posed by climate change, and the growing danger of antimicrobial resistance.

Tackling these challenges requires a shared effort across national and local government, the health service and community groups, supported by the very best innovation our commercial partners and the life sciences sector can provide.

My aim is to build a world leading agency that generates and applies the best scientific evidence and operational excellence in everything we do. This includes preparing for and preventing pandemics and other major health threats and responding at pace to incidents and emergencies to minimise harm to individuals and communities. Through these actions and ambitions we will continue to build our scientific and analytical expertise, ensuring the UK's scientific capability is recognised internationally and supporting economic growth.

The COVID-19 pandemic has been a stark reminder of the impact that health hazards can have on our lives and livelihoods in the widest possible sense. It has also shown the great strides that can be made when government, industry, and academia work together, developing innovative solutions and harnessing the power of data and scientific insight to drive policy and response at pace and at scale.

Our new [Strategic Plan](#) is framed by three overarching goals, supported by a commitment to improving health outcomes for people and communities who are disproportionately affected by threats to health.

We have identified six priorities where we feel we can make a real difference over the coming years, which are summarised in the attached two-page summary of our plan. I hope you will find this engaging and will identify many areas where we can work in partnership.

I will be also hosting a webinar which will provide stakeholders with an opportunity to hear more about our Three-Year Strategy and ask any questions about our work:

UKHSA Webinar: An introduction to our Three-Year strategy

Date: Tuesday 8th August

Time: 16.00-17.00

Speakers: Jenny Harries, Chief Executive and Scott McPherson, Director General: Strategy, Policy and Programmes

Microsoft Teams: [Attendee link](#)

If you or anyone from your organisation would like to attend, please join the link above and RSVP by emailing our External Affairs Team on externalaffairs@ukhsa.gov.uk. We are really keen to hear your feedback on the Strategy, and any questions you have, in advance of the webinar. Please do send those over to our External Affairs Team too.

Our vision as an agency is that, through our scientific and operational expertise, we aim to protect every person, community, business and public service from infectious diseases and environmental hazards, helping to create a safe and prosperous society. I look forward to continuing to work with you to make this a reality.

Yours sincerely,



Jenny Harries
Chief Executive
UK Health Security Agency